



Ca' Foscari  
University  
of Venice

# **GENDER EQUALITY PLAN OF CA' FOSCARI UNIVERSITY OF VENICE**

updated January 2023

## GEP TEAM

The drafting and monitoring of the actions contained in the Gender Equality Plan are entrusted to a dedicated working group - the GEP Team - composed of a group of people with specific expertise on gender issues, identified to represent the main components of the University. While forming the Ca' Foscari GEP Team, we considered the strong connections and potential synergies with the CUG - Equal Opportunities, Employee Well-Being and Inclusion Committee. Our goal is to improve our employees' well-being and combat workplace discrimination.

The supporting administrative structure is the Sustainability Office - Institutional Affairs Area, where a person was identified to support the project.

Name and Surname			Position
Prof.	Sara	De Vido	Coordinator
Prof.	Gian Luigi	Paltrinieri	Deputy-coordinator
	Monica	Gussoni	RPA
			Human Resources Area
Prof.	Stefania	Sbarra	Faculty representative*
	Laura	Fagarazzi	ARIC - RicInt representative
	Anna	Bonfante	AAI - CFS representative
	Sara	Dal Monico	Representative of PhD students assembly*
	Maria	Ducoli	Students Assembly representative*
	Vivianne	Pavan	APPS - CG representative
	Immacolata	Caputo	ADISS - Career Service / LEi Project representative
	Nicoletta	Bortoluzzi	ARIC - RicInt representative
Prof.	Sabrina	Marchetti	Faculty representative*
	Martina	Gonano	AAI - CFS representative

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## FOREWORD

The GEP- Gender Equality Plan provides a set of commitments and actions intended to promote gender equality within an organisation through institutional and cultural changes.

The GEP stems from the European Commission's Strategy for Gender Equality 2020-2025. It includes measures to enhance gender equality within Horizon Europe. As a result, the European Commission has made the GEP a prerequisite for all research organisations and higher education institutions aiming to access funding from the Horizon Europe research programme. The European Commission defines the GEP as a strategic plan aimed at:

- conducting impact assessments of procedures and practices to identify gender bias;
- identifying and implementing innovative strategies to correct gender bias;
- defining objectives and processes for monitoring progress through specific indicators.

The GEP, therefore, fits within the planning cycle of universities and is coordinated with other instruments for organisational well-being.

It was also mentioned in the NRRP guidelines for Mission 4 Component 2 (From research to business):

*'Access to funding from the NRRP programmes is only granted to those universities, research organisations and other public and private entities that have adopted, or commit to adopting in the first year of the project, a **Bilancio di genere (gender budget)** and a **Piano di uguaglianza di genere (Gender Equality Plan)**, in analogy to the Gender Equality Plan, GEP, which is a prerequisite in all Horizon Europe projects'.*

Gender equality is a cross-cutting strategic enabling factor that Ca' Foscari has included in its Strategic Plan 2021-2026. Therefore, the adoption of a GEP is an absolute requirement. This is not a formal step aimed only at obtaining funds but a set of objectives and actions aimed at developing an inclusive and gender-sensitive culture in the University

ACTION PLAN 2023 - 2024

Objectives	Action	2023	2024	replanned objective	new objective
<b>1. Gender equality in recruitment and career advancement</b>					
1.1. Promote gender equality in recruitment and career advancement	Amendment of the regulations for PhDs, research grants and fellowships to ensure a gender-balanced composition of the committees				
	Feasibility study to define ways to encourage the recruitment and career advancement of women	X			
1.2. Promote female leadership in research	Survey on female participation in research projects				
	Coaching/mentoring activities and other training activities for young female researchers at the beginning/career advancement, by successful female researchers, also from outside the University	X	X		
	Definition of instruments to encourage young female researchers to propose themselves as leaders of research groups and to participate in research projects as scientific leaders	X			
<b>2. Culture of the organisation</b>					
2.1. Strengthen the University's role on gender issues	Renewal of the European HRS4R certification				
	Consolidation and implementation of membership in Networks and Centres of national and international relevance dealing with gender equality and gender-based violence	X	X		

Objectives	Action	2023	2024	replanned objective	new objective
	Updating, drafting and approval of the gender budget				
	Starting application and obtaining the UNI/PdR 125:2022 certification	X	X		X
2.2. Make the language of the University more inclusive	Updating of the guidelines on inclusive language and definition of a vademecum establishing common rules for internal and external communication within the University	X			
	Revision of the University website, institutional documents and forms to bring the language in line with the new guidelines	X	X		
2.3. Develop actions to spread an inclusive culture within the University's practices	Survey on the perception of inequalities within the University				
	Installation of free/reduced-price sanitary napkin dispensers	X	X		
	Experimental activation of a psychological support desk				
	Maintenance and consolidation of the Philosophical Counselling Desk of the COFIL Master	X	X		
	Inclusion of award criteria in tenders regarding commitment to gender issues (e.g. Gender Equality certification or ISO 30415 for diversity and inclusion)		X		
	Continuation and monitoring of ALIAS careers for students	X	X		

Objectives	Action	2023	2024	replanned objective	new objective
	Feasibility study to introduce the ALIAS profile for the staff in gender transition	X			
2.4. Overcome gender asymmetry in the University's dissemination activities	Definition of guidelines to promote gender equality in panels				
	Mapping of panel composition in conferences	X			
	Programming of conferences, seminars and training activities on the topic of gender stereotypes	X			
2.5. To foster among women greater awareness of their role	Organising talks with female professionals, researchers, scientists and academics whose professional history is an inspiration for guiding study and career choices	X	X		
	Planning training initiatives to help technical staff and faculty members promote their leadership and develop strategic skills for the world of work	X	X		
<b>3. Gender mainstreaming in research and teaching programmes</b>					
3.1. Include gender topics in the University's educational programme	Recognition of courses explicitly dedicated to gender issues in the academic programmes and other training initiatives on gender and diversity issues				
	Introduction of new courses explicitly dedicated to gender issues in the academic programmes		X		

Objectives	Action	2023	2024	replanned objective	new objective
	Programming of Masters, Higher Education courses, MOOCs, Minors and other training initiatives on gender and diversity issues		X		
	Promotion of the educational programme dedicated to gender issues in the activities of communication and orientation at the University	X	X		
3.2. Promote gender mainstreaming as a cross-cutting element in research according to the subject area	Inclusion of the gender dimension in the call forms for University research projects (e.g. SPIN)				
	Promote the use of research tools (databases, guidelines, etc.) and methodologies to include the gender dimension in research	X	X		
3.3. Reducing the gender gap in enrolments in STEM disciplines degree and PhD programmes	Maintaining and enhancing the provision of scholarships for STEM degrees and PhDs	X	X		
	Activation of dissertation prizes for female students enrolled in science-related degree programmes	X	X		
	Orientation actions dedicated to STEM pathways for high school girls, also in collaboration with external networks	X	X		
3.4. Strengthening research on gender and diversity issues	Recognition of research products on gender and diversity issues (past 5 years)				
	Establishment of prize for theses (all levels) on gender, inclusion and diversity issues		X		
	Organisation of conferences and seminars to promote research results	X	X		
	Activation of research grants explicitly dedicated to gender and diversity issues	X			X



Objectives	Action	2023	2024	replanned objective	new objective
<b>4. Gender balance in top positions and decision-making bodies</b>					
4.1. Promote female leadership in decision-making structures	Establishment of a gender equality delegate in each Department, also by combining similar positions				
	Amendment of the General University Regulations to include double gender preference on voting cards for elected positions	X			
	Internal mentoring paths between management and non-management profiles to support career advancement in PA		X		
<b>5. Combating gender-based violence, including sexual harassment</b>					
5.1. Promoting knowledge of tools for reporting incidents of discrimination and violence	Advertising the activities of the CUG and the Confidential Counsellor, through information materials, both digital and printed				
	Creation of an informative guide on all the University services for the inclusion and protection of students and staff		X		
	Updating the code of conduct against sexual harassment and gender-based violence in the light of the latest international and European legal instruments		X		
5.2. Increase knowledge about different forms of gender-based violence	Continuous monitoring of data on gender-based violence in the University	X	X		
	Joining/creation of an observatory on gender-based violence, involving the whole of the Ca' Foscari community		X		

Objectives	Action	2023	2024	replanned objective	new objective
	Information activities against sexual harassment and gender-based violence, also involving local anti-violence centres	X	X		
5.3. Increase security in access to university facilities	Mediation activities with the bodies of the Municipality of Venice to improve public lighting in the areas adjacent to the various university sites, libraries and campuses	X			
<b>6. Work-life balance</b>					
6.1. Support work-life balance	Feasibility study on how to support the responsibility of caring for teaching staff	X		X	
	Renewal for the three-year period 2022-2024 of the Welfare Plan for PTA and CEL staff				
	Transition from emergency phase to full smart working phase (implementation of Pola)	X	X		
6.2. Support parenting and work-life balance	Provide financial support for the parenthood of PhD students				
	Obtaining the Family Audit Executive certification				
	Setting up a breastfeeding and baby care area on an experimental basis at the Malcantone-Marcorà site, also open to the citizenship	X			X

# 1. Gender equality in recruitment and career advancement

## 1.1. Promote gender equality in recruitment and career advancement

<b>Action</b> 1 2	<b>Feasibility study to define ways to encourage the recruitment and career advancement of women</b>
<b>Recipients</b>	Teaching and research staff
<b>Structure of reference</b>	ARU
<b>Other structures involved</b>	APPS
<b>Political authority</b>	Delegate for Gender Equality
<b>Expected result</b>	Identification of tools to promote gender equality in recruitment and career advancements
<b>Monitoring indicators</b>	Implementation of the study
<b>Resources</b>	Internal only
<b>SDGs</b>	 


<b>Timing</b>	2022	2023	2024
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## 1.2. Promote female leadership in research

<b>Action</b> 1 2 3	Coaching/mentoring activities and other training activities for young female researchers at the beginning/career advancement, by successful female researchers, also from outside the University
<b>Recipients</b>	Research staff
<b>Structure of reference</b>	ADISS - Innovative Education Sector
<b>Other structures involved</b>	ARIC, Departments
<b>Political authority</b>	Faculty Training Delegate
<b>Expected result</b>	Increased awareness among young female researchers in building their careers
<b>Monitoring indicators</b>	number of initiatives activated number of participants
<b>Resources</b>	€ 10,000
<b>SDGs</b>	 5.5

<b>Timing</b>	2022	2023	2024
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## 1.2. Promote female leadership in research

<b>Action</b> 1 2 3	Definition of instruments to encourage young female researchers to propose themselves as leaders of research groups and to participate in research projects as scientific leaders
<b>Recipients</b>	Research staff
<b>Structure of reference</b>	ARIC
<b>Other structures involved</b>	ARU
<b>Political authority</b>	Vice-rector for Research
<b>Expected result</b>	Reduction of gender asymmetries in research projects
<b>Monitoring indicators</b>	% More female Principal Investigator (PI) on an annual basis
<b>Resources</b>	Internal only
<b>SDGs</b>	 5.5

<b>Timing</b>	2022	2023	2024
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## 2. Culture of the organisation

### 2.1. Strengthen the University's role on gender issues

<b>Action</b> 1 2 3 4	<b>Consolidation and implementation of membership in Networks and Centres of national and international relevance dealing with gender equality and gender-based violence</b>		
<b>Recipients</b>	All members of the University		
<b>Structure of reference</b>	CUG and Rectorate		
<b>Other structures involved</b>	ACPIC		
<b>Political authority</b>	Delegate for Gender Equality		
<b>Expected result</b>	External visibility to the commitment and promotion of inclusive culture. Action to raise awareness in the Ca' Foscari community through the university's commitment.		
<b>Monitoring indicators</b>	Number of memberships maintained/activated through Networks and Centres		
<b>Resources</b>	€ 1,000		
<b>SDGs</b>	 <b>5.1, 5.c</b>		



<b>Timing</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
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## 2.1. Strengthen the University's role on gender issues

<b>Action</b> 1 2 3 4	Starting application and obtaining the UNI/PdR 125:2022 certification		
<b>Recipients</b>	University staff		
<b>Structure of reference</b>	ARU		
<b>Other structures involved</b>	---		
<b>Political authority</b>	Vice-rector for General, Legal and Personnel Affairs and Relations with the Ca' Foscari University of Venice Foundation		
<b>Expected result</b>	Strengthening welfare/organisational well-being/work-life balance and their associated gender equality measures		
<b>Monitoring indicators</b>	Starting application and obtaining the UNI/PdR 125:2022 certification		
<b>Resources</b>	€ 5,000		
<b>SDGs</b>	 3.7	 5.4	 8.8

<b>Timing</b>	2022	2023	2024
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## 2.2. Make the language of the University more inclusive



<b>Action</b> 1 2	Updating of the guidelines on inclusive language and definition of a vademecum establishing common rules for internal and external communication within the University		
<b>Recipients</b>	All members of the University		
<b>Structure of reference</b>	ACPIC		
<b>Other structures involved</b>	AAI		
<b>Political authority</b>	Delegate for University Communication		
<b>Expected result</b>	Dissemination of an inclusive language culture		
<b>Monitoring indicators</b>	Adoption of updated guidelines Creation of information material		
<b>Resources</b>	Internal only		
<b>SDGs</b>	 		

<b>Timing</b>	<b>2022*</b>	<b>2023</b>	2024
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\*results achieved in the year 2022 will be presented in the RUA (performance report)




## 2.2. Make the language of the University more inclusive

<b>Action</b> 1 2	Revision of the University website, institutional documents and forms to bring the language in line with the new guidelines		
<b>Recipients</b>	All members of the University		
<b>Structure of reference</b>	ASIT		
<b>Other structures involved</b>	AAI, ACPIC, ARU, ADISS, ARIC, ASIA, ABIF		
<b>Political authority</b>	Delegate for University Communication		
<b>Expected result</b>	Dissemination of an inclusive language culture		
<b>Monitoring indicators</b>	Review completed		
<b>Resources</b>	Internal only		
<b>SDGs</b>	 		


<b>Timing</b>	2022	2023	2024
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### 2.3. Develop actions to spread an inclusive culture within the University's practices

<b>Action</b> 1 2 3 4 5 6 7 <b>Installation of free/reduced price sanitary napkin dispensers</b>	
<b>Recipients</b>	Student and staff members
<b>Structure of reference</b>	AAI
<b>Other structures involved</b>	ASIA
<b>Political authority</b>	Delegate for Gender Equality
<b>Expected result</b>	Facilitating everyday life for women at the university
<b>Monitoring indicators</b>	Installation of dispensers in major locations
<b>Resources</b>	Approx. € 5,000/each dispenser
<b>SDGs</b>	 <b>5.6</b>

<b>Timing</b>	2022	2023	2024
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### 2.3. Develop actions to spread an inclusive culture within the University's practices

<b>Action</b> 1 2 3 4 5 6 7	<b>Maintenance and consolidation of the Philosophical Counselling Desk of the COFIL Master</b>		
<b>Recipients</b>	All members of the University		
<b>Structure of reference</b>	CUG		
<b>Other structures involved</b>	ARU, ADISS		
<b>Political authority</b>	Vice-rector for General, Legal and Personnel Affairs and Relations with the Ca' Foscari University of Venice Foundation Vice-rector for the right to study and student services		
<b>Expected result</b>	Cultural awareness of the relevance of gender issues in human relations		
<b>Monitoring indicators</b>	Maintenance of counter services number of users		
<b>Resources</b>	Internal only		
<b>SDGs</b>			

<b>Timing</b>	<b>2022*</b>	<b>2023</b>	<b>2024</b>
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\*results achieved in the year 2022 will be presented in the RUA (performance report)

### 2.3. Develop actions to spread an inclusive culture within the University's practices

<b>Action</b> 1 2 3 4 5 6 7	Inclusion of award criteria in tenders regarding commitment to gender issues (e.g. Gender Equality certification or ISO 30415 for diversity and inclusion)		
<b>Recipients</b>	Technical-administrative staff		
<b>Structure of reference</b>	ASIA		
<b>Other structures involved</b>	AAI		
<b>Political authority</b>	Delegate for Gender Equality		
<b>Expected result</b>	Strengthening gender equality as a criterion in calls for tender		
<b>Monitoring indicators</b>	% of calls for proposals including gender issues among the award criteria		
<b>Resources</b>	Internal only		
<b>SDGs</b>	 		

<b>Timing</b>	2022	2023	2024
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### 2.3. Develop actions to spread an inclusive culture within the University's practices

<b>Action</b> 1 2 3 4 5 6 7		<b>Maintenance and monitoring of ALIAS careers for students in gender transition</b>	
<b>Recipients</b>	Students		
<b>Structure of reference</b>	ADISS		
<b>Other structures involved</b>	APPS		
<b>Political authority</b>	Vice-rector for the right to study and student services		
<b>Expected result</b>	Awareness of gender issues and the main bias and stereotypes		
<b>Monitoring indicators</b>	Career maintenance ALIAS number of users who have used the ALIAS career		
<b>Resources</b>	Internal only		
<b>SDGs</b>			

<b>Timing</b>	<b>2022*</b>	<b>2023</b>	<b>2024</b>
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\*results achieved in the year 2022 will be presented in the RUA (performance report)

### 2.3. Develop actions to spread an inclusive culture within the University's practices

<b>Action</b> 1 2 3 4 5 6 7	<b>Feasibility study to introduce the ALIAS profile for the staff in gender transition</b>
<b>Recipients</b>	Technical-administrative, teaching and research staff
<b>Structure of reference</b>	ARU
<b>Other structures involved</b>	–
<b>Political authority</b>	Vice-rector for General, Legal and Personnel Affairs and Relations with the Ca' Foscari University of Venice Foundation
<b>Expected result</b>	Awareness of gender issues and the main bias and stereotypes
<b>Monitoring indicators</b>	Implementation of the feasibility study
<b>Resources</b>	Internal only
<b>SDGs</b>	   <b>4.a</b> <b>5.c</b> <b>10.2</b>

<b>Timing</b>	2022	<b>2023</b>	2024
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## 2.4. Overcome gender asymmetry in the University's dissemination activities

<b>Action</b> 1 2 3		<b>Mapping of panel composition in conferences</b>
<b>Recipients</b>	Research staff	
<b>Structure of reference</b>	ACPIC	
<b>Other structures involved</b>	DEPARTMENTS, ASIT, APPS, AAI	
<b>Political authority</b>	Vice-rector for Public engagement	
<b>Expected result</b>	Developing a culture of gender equality in the University's seminar and conference activities and reducing the number of all-male panels	
<b>Monitoring indicators</b>	Defining modalities and mapping	
<b>Resources</b>	Internal only	
<b>SDGs</b>	   4.a      5.1, 5.5      10.2, 10.3	

<b>Timing</b>	2022	<b>2023</b>	2024
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## 2.4. Overcome gender asymmetry in the University's dissemination activities

<b>Action</b> 1 2 3	<b>Programming of conferences, seminars and training activities on the topic of gender equality and gender stereotypes</b>
<b>Recipients</b>	All members of the University
<b>Structure of reference</b>	CUG, CESTUDIR
<b>Other structures involved</b>	ACPIC
<b>Political authority</b>	Vice-rector for Public engagement
<b>Expected result</b>	Development of internal awareness of gender issues and main stereotypes
<b>Monitoring indicators</b>	number of initiatives implemented number of participants
<b>Resources</b>	€ 3000
<b>SDGs</b>	   <b>4.a</b> <b>5.1</b> <b>10.2, 10.3</b>

<b>Timing</b>	2022	<b>2023</b>	2024
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## 2.5. To foster among women greater awareness of their role

<b>Action</b> 1 2	Organising talks with female professionals, researchers, scientists and academics whose professional history is an inspiration for guiding study and career choices		
<b>Recipients</b>	University female students and high school female students		
<b>Structure of reference</b>	ADISS - LEi project		
<b>Other structures involved</b>	–		
<b>Political authority</b>	Vice-rector for Public engagement, Career Service Delegate		
<b>Expected result</b>	Support for women's careers		
<b>Monitoring indicators</b>	Number of implemented initiatives Number of participants		
<b>Resources</b>	€ 2,000		
<b>SDGs</b>	  5.5      10.2, 10.3		

<b>Timing</b>	2022	2023	2024
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## 2.5. Develop among women a greater awareness of their role

<b>Action</b> 1 2	<b>Planning training initiatives to help technical staff and faculty members promote their leadership and develop strategic skills for the world of work</b>		
<b>Recipients</b>	University female staff		
<b>Structure of reference</b>	ARU		
<b>Other structures involved</b>	ADISS - LEi project		
<b>Political authority</b>	Vice-rector for General, Legal and Personnel Affairs and Relations with Ca' Foscari University of Venice Foundation Faculty Training Delegate		
<b>Expected result</b>	Support for women's careers		
<b>Monitoring indicators</b>	Number of implemented initiatives Number of participants		
<b>Resources</b>	€ 10,000		
<b>SDGs</b>	  		

<b>Timing</b>	2022	2023	2024
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### 3. Gender mainstreaming in research and teaching programmes

#### 3.1. Include gender-related topics in the University's educational programme

<b>Action</b> 1 2 3 4	<b>Introduction of new courses explicitly dedicated to gender issues in the academic programmes</b>
<b>Recipients</b>	Students
<b>Structure of reference</b>	Departments
<b>Other structures involved</b>	ADISS
<b>Political authority</b>	Vice-rector for Education
<b>Expected result</b>	Acquisition of skills on gender equality and inclusion in the educational curriculum of students
<b>Monitoring indicators</b>	number of courses added, starting from the a.y. 2024/25
<b>Resources</b>	Internal only
<b>SDGs</b>	  


<b>Timing</b>	2022	2023	2024
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### 3.1. Include gender-related topics in the University's educational programme

<b>Action</b> 1 2 3 4	<b>Programming of Masters, Higher Education courses, MOOCs, Minors and other training initiatives on gender and diversity issues</b>
<b>Recipients</b>	Students
<b>Structure of reference</b>	Challenge School, ADISS
<b>Other structures involved</b>	Departments
<b>Political authority</b>	Vice-rector for Education
<b>Expected result</b>	Acquisition of skills on gender equality and inclusion in the educational curriculum of students
<b>Monitoring indicators</b>	number educational initiatives activated
<b>Resources</b>	Internal
<b>SDGs</b>	   4.7    5.c    10.2

<b>Timing</b>	2022	2023	2024
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### 3.1. Include gender-related topics in the University's educational programme

<b>Action</b> 1 2 3 4	<b>Promotion of the educational programme dedicated to gender issues in the activities of communication and orientation at the University</b>		
<b>Recipients</b>	Students		
<b>Structure of reference</b>	ADISS		
<b>Other structures involved</b>	ACPIC		
<b>Political authority</b>	Vice-rector for Education Delegate for Orientation and Tutoring		
<b>Expected result</b>	Acquisition of skills on gender equality and inclusion in the educational curriculum of students		
<b>Monitoring indicators</b>	Number of promotional materials and initiatives carried out		
<b>Resources</b>	Internal		
<b>SDGs</b>			

<b>Timing</b>	<b>2022*</b>	<b>2023</b>	<b>2024</b>
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\*results achieved in the year 2022 will be presented in the RUA (performance report) (performance report)

### 3.2. Promote gender mainstreaming as a cross-cutting element in research according to the subject area

<b>Action</b> 1 2	<b>Promote the use of research tools (databases, guidelines, etc.) and methodologies to include the gender dimension in research</b>
<b>Recipients</b>	Teaching and research staff
<b>Structure of reference</b>	ARIC
<b>Other structures involved</b>	AAI, ACPIC, Departments
<b>Political authority</b>	Vice-rector for Research Delegates for the Departmental Research
<b>Expected result</b>	Acquisition of methodological skills and tools for the promotion of gender research
<b>Monitoring indicators</b>	number of promotional materials carried out number of participants
<b>Resources</b>	€ 3,000
<b>SDGs</b>	 5.1

<b>Timing</b>	2022	2023	2024
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### 3.3. Reducing the gender gap in enrolments in STEM disciplines degree and PhD programmes

<b>Action</b> 1 2 3	Maintaining and enhancing the provision of scholarships for STEM degrees and PhDs
<b>Recipients</b>	female students and PhDs
<b>Structure of reference</b>	ADISS
<b>Other structures involved</b>	DAIS, DSMN, Development Office
<b>Political authority</b>	Vice-rector for the right to study and student services
<b>Expected result</b>	Reducing the gender gap in STEM area degree programmes
<b>Monitoring indicators</b>	number of grants activated and disbursed
<b>Resources</b>	Fundraising from external funders
<b>SDGs</b>	  <b>4.5</b> <b>5.1, 5.c</b>

<b>Timing</b>	<b>2022*</b>	<b>2023</b>	<b>2024</b>
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\*results achieved in the year 2022 will be presented in the RUA (performance report)

### 3.3. Reducing the gender gap in enrolments in STEM disciplines degree and PhD programmes



<b>Action</b> 1 2 3	<b>Activation of dissertation prizes for female students enrolled in science-related degree and PhD programmes</b>		
<b>Recipients</b>	Female students and PhDs		
<b>Structure of reference</b>	ADISS		
<b>Other structures involved</b>	DAIS, DSMN, Development Office		
<b>Political authority</b>	Vice-rector for the right to study and student services		
<b>Expected result</b>	Reducing the gender gap in STEM area degree programmes		
<b>Monitoring indicators</b>	number of awards given		
<b>Resources</b>	Fundraising from external funders		
<b>SDGs</b>	  <b>4.5, 4.a</b> <b>5.1</b>		

<b>Timing</b>	<b>2022*</b>	<b>2023</b>	<b>2024</b>
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\*results achieved in the year 2022 will be presented in the RUA (performance report)





### 3.3. Reducing the gender gap in enrolments in STEM disciplines degree and PhD programmes

<b>Action</b> 1 2 3	Orientation actions dedicated to STEM pathways for high school girls, also in collaboration with external networks		
<b>Recipients</b>	High school female students		
<b>Structure of reference</b>	ADISS - LEi project		
<b>Other structures involved</b>	ADISS		
<b>Political authority</b>	Delegate for Orientation and Tutoring Career Service Delegate		
<b>Expected result</b>	Reducing the gender gap in STEM area degree programmes		
<b>Monitoring indicators</b>	number of initiatives implemented number of people involved		
<b>Resources</b>	Internal only		
<b>SDGs</b>	  <b>4.5</b> <b>5.c</b>		

<b>Timing</b>	<b>2022*</b>	<b>2023</b>	<b>2024</b>
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\*results achieved in the year 2022 will be presented in the RUA (performance report)

### 3.4. Strengthening research on gender and diversity issues

<b>Action</b> 1 2 3 4	<b>Establishment of prize for theses (all levels) on gender, inclusion and diversity issues</b>
<b>Recipients</b>	Students
<b>Structure of reference</b>	Development Office
<b>Other structures involved</b>	ADISS
<b>Political authority</b>	Vice-rector for the right to study and student services
<b>Expected result</b>	Acquisition of methodological skills and tools for the promotion of gender research
<b>Monitoring indicators</b>	number of awards given
<b>Resources</b>	Fundraising from external funders
<b>SDGs</b>	  5.1      10.2

<b>Timing</b>	2022	2023	2024
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### 3.4. Strengthening research on gender and diversity issues

<b>Action</b> 1 2 3 4	<b>Organisation of conferences and seminars to promote research results on gender and diversity issues</b>		
<b>Recipients</b>	All members of the University; external community		
<b>Structure of reference</b>	Departments		
<b>Other structures involved</b>	ACPIC		
<b>Political authority</b>	Vice-rector for Public engagement Departmental Public engagement Delegate		
<b>Expected result</b>	Acquisition of methodological skills and tools for the promotion of gender research		
<b>Monitoring indicators</b>	number of initiatives implemented number of participants		
<b>Resources</b>	Internal only		
<b>SDGs</b>	 		

<b>Timing</b>	<b>2022*</b>	<b>2023</b>	<b>2024</b>
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\*results achieved in the year 2022 will be presented in the RUA (performance report)



### 3.4. Strengthening research on gender and diversity issues

<b>Action</b> 1 2 3 4	<b>Activation of research grants explicitly dedicated to gender and diversity issues</b>
<b>Recipients</b>	Research staff
<b>Structure of reference</b>	ARIC
<b>Other structures involved</b>	-
<b>Political authority</b>	Vice-rector for Research
<b>Expected result</b>	Broadening the knowledge and skills needed for sustainable development through the promotion of gender and diversity research
<b>Monitoring indicators</b>	number scholarships activated
<b>Resources</b>	Internal only
<b>SDGs</b>	 4.7  5.1  10.2

<b>Timing</b>	2022	<b>2023</b>	2024
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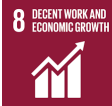
## 4. Gender balance in top positions and decision-making bodies

### 4.1. Promote female leadership in decision-making structures

<b>Action</b> 1 2 3	<b>Amendment of the General University Regulations to include double gender preference on voting cards for elected positions</b>
<b>Recipients</b>	All members of the University
<b>Structure of reference</b>	AAI
<b>Other structures involved</b>	
<b>Political authority</b>	Vice-rector for General, Legal and Personnel Affairs and Relations with the Ca' Foscari University of Venice Foundation
<b>Expected result</b>	Achieving gender equality trends in representations
<b>Monitoring indicators</b>	Amendment of the General Regulation (in line with the revisions of the Statute and Rules)
<b>Resources</b>	Internal only
<b>SDGs</b>	  <b>4.a</b> <b>5.1, 5.5</b>

<b>Timing</b>	2022	<b>2023</b>	2024
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## 4.1. Promote female leadership in decision-making structures

<b>Action</b> 1 2 3	<b>Internal mentoring paths between management and non-management profiles to support career advancement in PA</b>
<b>Recipients</b>	Female administrative and technical staff and CELs (Language Collaborators and Experts)
<b>Structure of reference</b>	ARU
<b>Other structures involved</b>	–
<b>Political authority</b>	Delegate for Gender Equality
<b>Expected result</b>	Support for women's careers
<b>Monitoring indicators</b>	number of initiatives implemented number of participants
<b>Resources</b>	Internal only
<b>SDGs</b>	  5.1, 5.5      8.8

<b>Timing</b>	2022	2023	2024
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## 5. Combating gender-based violence, including sexual harassment

### 5.1. Promoting knowledge of tools for reporting incidents of discrimination and violence

<b>Action</b> 1 2 3	<b>Creation of an informative guide on all the University services for the inclusion and protection of students and staff</b>		
<b>Recipients</b>	All members of the University		
<b>Structure of reference</b>	AAI		
<b>Other structures involved</b>	ACPIC, APPS, ADISS, ARIC		
<b>Political authority</b>	Delegate for University Communication		
<b>Expected result</b>	Increased knowledge of the services offered by the University regarding inclusion and combating violence		
<b>Monitoring indicators</b>	Publication of the information guide by the beginning of a.y. 2024/25		
<b>Resources</b>	Internal only		
<b>SDGs</b>	 4 QUALITY EDUCATION 4.a	 5 GENDER EQUALITY 5.1, 5.2	 10 REDUCED INEQUALITIES 10.2

<b>Timing</b>	2022	2023	2024
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## 5.1. Promoting knowledge of tools for reporting incidents of discrimination and violence

<b>Action</b> 1 2 3	Updating the code of conduct against sexual harassment and gender-based violence in the light of the latest international and European legal instruments		
<b>Recipients</b>	All members of the University		
<b>Structure of reference</b>	ARU		
<b>Other structures involved</b>	CUG, AAI		
<b>Political authority</b>	Delegate for Gender Equality		
<b>Expected result</b>	Developing a culture of inclusion against discrimination		
<b>Monitoring indicators</b>	Development of the new Code of Conduct		
<b>Resources</b>	Internal only		
<b>SDGs</b>	 		

<b>Timing</b>	2022	2023	2024
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## 5.2. Increase knowledge about different forms of gender-based violence

<b>Action</b> 1 2 3	<b>Continuous monitoring of data on gender-based violence in the University</b>		
<b>Recipients</b>	All members of the University		
<b>Structure of reference</b>	CUG, Confidential Counsellor		
<b>Other structures involved</b>	APPS, ARU		
<b>Political authority</b>	Delegate for Gender Equality		
<b>Expected result</b>	Improvement of knowledge on gender issues and violence within the University		
<b>Monitoring indicators</b>	Implementation of 1 monitoring action per year		
<b>Resources</b>	Internal only		
<b>SDGs</b>	 		

<b>Timing</b>	<b>2022*</b>	<b>2023</b>	<b>2024</b>
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\*results achieved in the year 2022 will be presented in the RUA (performance report)

## 5.2. Increase knowledge about different forms of gender-based violence

<b>Action</b> 1 2 3	Joining/creation of an observatory on gender-based violence, involving the whole of the Ca' Foscari community
<b>Recipients</b>	All members of the University
<b>Structure of reference</b>	CUG
<b>Other structures involved</b>	Rectorate, CESTUDIR
<b>Political authority</b>	Delegate for Gender Equality
<b>Expected result</b>	Creation of a close link between the academic world, magistrates, lawyers working on this front and the world of anti-violence centres and communication.
<b>Monitoring indicators</b>	Activation of the Observatory
<b>Resources</b>	Internal only
<b>SDGs</b>	 <b>5.2, 5.c</b>

<b>Timing</b>	2022	2023	2024
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## 5.2. Increase knowledge about different forms of gender-based violence

<b>Action</b> 1 2 3	<b>Information activities against sexual harassment and gender-based violence, also involving local anti-violence centres</b>		
<b>Recipients</b>	All members of the University		
<b>Structure of reference</b>	CUG		
<b>Other structures involved</b>	ACPIC, CESTUDIR		
<b>Political authority</b>	Delegate for Gender Equality		
<b>Expected result</b>	Developing a culture of inclusion against discrimination. Help for all members of the Ca' Foscari community to recognise violence and to be aware of what actions to take.		
<b>Monitoring indicators</b>	number of initiatives implemented number of participants		
<b>Resources</b>	Internal only		
<b>SDGs</b>	  <b>5.2</b> <b>10.2</b>		

<b>Timing</b>	<b>2022*</b>	<b>2023</b>	<b>2024</b>
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### 5.3. Increase security in access to university facilities

<b>Action 1</b>	<b>Mediation activities with the bodies of the Municipality of Venice to improve public lighting in the areas adjacent to the various university sites, libraries and campuses</b>
<b>Recipients</b>	All members of the University
<b>Structure of reference</b>	Rectorate
<b>Other structures involved</b>	–
<b>Political authority</b>	Vice-rector for relations with the territory
<b>Expected result</b>	Safer access to university sites, libraries and campuses, especially in the evenings, by vulnerable people
<b>Monitoring indicators</b>	Request formalised to municipal offices
<b>Resources</b>	Internal only
<b>SDGs</b>	  5.2      11.2, 11.7

<b>Timing</b>	2022	<b>2023</b>	2024
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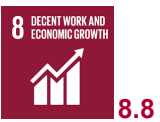
## 6. Work- life balance

### 6.1. Support work-life balance

<b>Action</b> 1 2 3	<b>Feasibility study on how to support the responsibility of caring for teaching staff</b>
<b>Recipients</b>	Teaching and research staff
<b>Structure of reference</b>	ARU
<b>Other structures involved</b>	–
<b>Political authority</b>	Delegate for Gender Equality
<b>Expected result</b>	Strengthening of welfare/organisational welfare/work-life balance measures
<b>Monitoring indicators</b>	Implementation of the study
<b>Resources</b>	Internal only
<b>SDGs</b>	 

<b>Timing</b>	2022	<b>2023</b>	2024
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## 6.1. Support work-life balance

<b>Action</b> 1 2 3	Transition from emergency phase to full smart working phase (implementation of Pola)		
<b>Recipients</b>	Technical-administrative staff		
<b>Structure of reference</b>	ARU		
<b>Other structures involved</b>	–		
<b>Political authority</b>	Vice-rector for General, Legal and Personnel Affairs and Relations with the Ca' Foscari University of Venice Foundation		
<b>Expected result</b>	Strengthening of welfare/organisational welfare/work-life balance measures		
<b>Monitoring indicators</b>	Development of POLA in line with annual targets		
<b>Resources</b>	POLA resources		
<b>SDGs</b>	 		

<b>Timing</b>	<b>2022*</b>	<b>2023</b>	<b>2024</b>
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## 6.2. Support parenting and work-life balance

<b>Action</b> 1 2 3	Setting up a breastfeeding and baby care area on an experimental basis at the Malcanton-Marcorà site, also open to the citizenship		
<b>Recipients</b>	Ca' Foscari Community and citizenship		
<b>Structure of reference</b>	DFBC, DSU Departments		
<b>Other structures involved</b>	–		
<b>Political authority</b>	Delegate for Gender Equality		
<b>Expected result</b>	Strengthening welfare/organisational well-being/work-life balance and external inclusion measures		
<b>Monitoring indicators</b>	Implementation of the breastfeeding and baby care space		
<b>Resources</b>	Departmental funds		
<b>SDGs</b>	 		

<b>Timing</b>	2022	2023	2024
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The Gender Equality Plan is part of the 'Sustainable Ca' Foscari' programme and contributes to the implementation of the 2030 Agenda, with particular reference to the SDGs:

- 3 - Health and well-being
- 4 - Quality education
- 5 - Gender equality
- 8 - Decent work and economic growth
- 10 - Reducing inequalities
- 11 - Sustainable cities and communities
- 12 - Responsible consumption and production



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Ca'Foscari  
Venezia

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Published by the  
**Institutional Affairs Area**  
**Sustainability Office**  
as a support office  
to GEP TEAM

This publication was  
presented at the session of the  
Board of Directors of 3 February 2023